Agilisys

Gender Pay Gap Report 2022

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Key definitions

Mean: The mean figure is the difference between the average of men's and women's pay in an entity (i.e. when added together and divided by the number of either men or women to get that average).

Median: The median figure is the difference between the midpoints in the ranges of men's and women's pay (i.e. the middle salary in a list of the men in an employing entity, compared with the middle salary in a list of women in that entity).

Foreword

"Our mission is to unlock the potential of technology for public services and to transform services that improve the lives of millions of people." In 2022 we calculated our gender pay gap data for April 2022. The report was produced to comply with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017, and it contained information on pay gap, pay quartiles and the proportion of men and women who receive a bonus.

We know our mission can only be achieved through a diverse workforce. We are very pleased that over the last three years our mean gender pay gap has reduced by 10.9%, but we know from the data we have more to do.

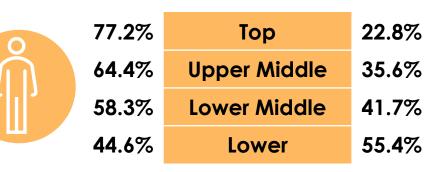
Our ongoing focus is to increase diverse representation at senior levels and over time this will help to reduce our pay gap. We are working closely with our people, diversity networks, and leaders to listen, learn and understand where we need to improve.

2022 Gender and Bonus Gap Figures

Gender pay gap



Pay Quartiles





Gender Bonus Gap

Proportion who received a bonus





Understanding the gap

Full-Pay Relevant Employee Percentage



Gender Pay Gap

The mean gender pay gap of 24.6% is a reduction of 2.9 percentage points from April 2021.

Since 2019 the mean pay gap has reduced by 10.3%. Our gender pay gap exists because women hold fewer senior position with the company than men, in an industry that is overwhelmingly male dominated.

Bonus Pay Gap

The mean gender bonus gap increased by 2.84% to 44.5% and the median gender bonus gap increased by 72.7%.

2021 saw strong company performance and as such, bonuses were more widely distributed across our business, which resulted in a 32.9% increase in women receiving a bonus. The median bonus gap increased significantly as our contact centre staff are 75% women and in distributing bonuses more widely across the business, we increased our median bonus gap.

The mean bonus gap saw an increase of 2.84% as we have fewer women holding senior positions. We know we need to go further and ensure that the diversity of the people we bring into our company reflects the communities we are part of.

Taking Action



Simon Mounsey
Chief People Officer

Whilst we are making progress, there is more that we can and must do. Over the past year we have worked collaboratively with our employee networks who have helped to shape our Belonging Strategy and we believe the actions below will help to close our gender pay gap:

- Leadership Accountability Each of our leaders are being held to account and as such all have Belonging performance objectives, these objectives focus on diversity results such as hiring decisions, promotions and inclusion for existing staff. By committing to tangible and focused actions in their business areas and championing divisional objectives this will create a culture of belonging.
- Inclusive Policies we will conduct a thorough of our policies to ensure that they are inclusive, accessible and fit for purpose and identify and implement any gaps in our policies.
- Inclusive hiring making sure that our recruitment processes, are open and attractive to all. We
 have reviewed our job adverts to ensure that we are using inclusive language. Furthermore, all
 candidates going through the hiring process will have a diverse interview panel.
- Inclusive Communities we are acutely aware networking not only creates a sense of belonging and fulfilment but also contributes to an individual's professional success. Across Agilisys there are eight Diversity and Inclusion-focussed networks, and whilst each has a specific focus, all have the common aim of providing a sense of community, being a forum for staff to raise any matters impacting them, as well as raising diversity to create a genuine sense of belonging.
- Learning, Education and Development The education of all our staff about the importance of diversity and inclusion and the decisions they make both conscious and unconscious is fundamental to our culture of belonging. We have increased the learning resources available to our staff so that they can further their knowledge in diversity and inclusion.
- **Reward Strategy** moving away from salary and bonus awards being a percentage of base pay to pound amount increases.

Agilisys

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